

Financial Series – Mastering the Form 990 Part II

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Part II – Intended Outcomes

- Upon the completion of this session, we envision that you will be able to:
 - Demonstrate an ability to understand the Form 990 Schedules
 - Use the entire Form 990 to better understand the organization
 - Analyze an organization's entire Form 990 for potential red flags
 - Identify questions to raise with the grant applicant or grantee about their Form 990
 - Identify the challenges and limitations that certain organizations run by people of color face





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Form 990 – Supplemental Schedules

- A Public charities*
- B Donations*

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- C Political and Lobbying
- D Financial*
- E Schools
- F Foreign Activities
- ➢ G − Events & Gaming*
- ➢ H − Hospitals

- I Domestic Grants
- J Compensation*
- K Bonds
- L Interested Persons
- M Non-Cash*
- N Discontinued
- O Other* (Required)
- R Related Orgs
- * Most commonly triggered schedules





Part I: Reason for Public Charity Status

- Why is this schedule needed?
 - □ IRS Information about type of public charity status
- Part II or Part III

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- Main Source of Revenue
- Accounting Method
 - Should be same method as Form 990, Part XII, Line 1
 - Should agree to the organization's financial statements and/or books and records





Schedule A requires the public charity to choose which of the 12 categories below:

(Form		990-EZ)	Public Charity Status and Public Suppo Complete if the organization is a section 501(c)(3) organization or a section 4447(a)(1) nonexemp Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest informat	pt charitable trust.	OMB No. 1545-0047 2020 Open to Public Inspection
Name	of the or	ganization	· · · · · · · · · · · · · · · · · · ·	Employer identificat	
Par	tl	Reason	for Public Charity Status. (All organizations must complete this pa	art.) See instruc	tions.
	-		t a private foundation because it is: (For lines 1 through 12, check only one		
1			nvention of churches, or association of churches described in section 170		
2			cribed in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)		
3			a cooperative hospital service organization described in section 170(b)(1)(search organization operated in conjunction with a hospital described in se		AVIID Enter the
4			me, city, and state:	ction 170(b)(1)(Ay(iii). Enter the
5			ion operated for the benefit of a college or university owned or operated	by a governme	ntal unit described in
			b)(1)(A)(iv). (Complete Part II.)	by a governme	mar unit described in
6			ate, or local government or governmental unit described in section 170(b)(1	1)(A)(y)	
7			ion that normally receives a substantial part of its support from a government		om the general public
-			section 170(b)(1)(A)(vi). (Complete Part II.)		
8	Ac	ommunity	trust described in section 170(b)(1)(A)(vi). (Complete Part II.)		
9			al research organization described in section 170(b)(1)(A)(ix) operated in c	oniunction with	a land-grant college
-	oru		or a non-land-grant college of agriculture (see instructions). Enter the name		
10	reci	eipts from port from	on that normally receives (1) more than 33%% of its support from contribu activities related to its exempt functions, subject to certain exceptions; an gross investment income and unrelated business taxable income (less sec the organization after June 30, 1975. See section 509(a)(2). (Complete Par	d (2) no more th ction 511 tax) fro	an 331/3% of its
11	An An	organizat	on organized and operated exclusively to test for public safety. See sectio	on 509(a)(4).	
12	of o	one or mo	on organized and operated exclusively for the benefit of, to perform the fun we publicly supported organizations described in section 509(a)(1) or sec in lines 12a through 12d that describes the type of supporting organization	tion 509(a)(2).	See section 509(a)(3).
а		the supp	supporting organization operated, supervised, or controlled by its support orted organization(s) the power to regularly appoint or elect a majority of the g organization. You must complete Part IV, Sections A and B.		
b	_	control o	A supporting organization supervised or controlled in connection with its su rmanagement of the supporting organization vested in the same persons to ion(s). You must complete Part IV, Sections A and C.		
c			unctionally integrated. A supporting organization operated in connection rted organization(s) (see instructions). You must complete Part IV, Section		nally integrated with,
d		that is no	non-functionally integrated. A supporting organization operated in connect t functionally integrated. The organization generally must satisfy a distributi ent (see instructions). You must complete Part IV, Sections A and D, and	ion requirement	
e			is box if the organization received a written determination from the IRS that Ily integrated, or Type III non-functionally integrated supporting organizatio		pe II, Type III
f	Enter	the numl	per of supported organizations		
g	Provi	de the fol	lowing information about the supported organization(s).		





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Organizations that check the box for categories 5, 7 or 8 must complete Schedule A, Part II, Public Support Test:

- 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)

Public Support Test is calculated as follows:

Total 5 Years of:

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VALUE

- Gifts, grants, contributions and membership fees
- Tax revenues levied for the organization's benefit
- Value of services or facilities furnished by a gov't unit to the organization without charge

Less: Excess Contributors Calc

5 Years of total support





Part II, Section A – Public Support

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- Gifts, Grants and Contributions
 - Government contracts that benefit the public Rev. Rul. 81-276
 - Membership fees Reg. 1.170A-9(f)(7)(iv)
 - Qualified sponsorship payments IRC 513(i)
 - Donated services or facilities not included
 - Unusual grants not included
 - Describe in Schedule A, Part VI for five years
 - Do not include donor name
- Unusual Grants
 - Substantial gifts from disinterested persons
 - Attracted by the public nature of organization
 - Unusually large and unexpected
 - Other Factors Reg. Sec. 1.509(a)-3(C)(4)
 - Applies to both 509(a)(1) and 509 (a)(2) organizations





Part II, Section A – Public Support

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- Value of Services or Facilities Provided at No Charge by Governmental Unit
 - Not normally furnished to the general public
- Excess Contributions
 - A. From Whom?
 - Government Foreign vs. Domestic Rev. Rul. 75.435
 - B. Not open to public inspection
 - C. Requested on examination
 - D. Calculation example





Part II, Section A – Public Support

• What are excess contributions?

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- Excess contributions are the portion of total contributions by each person (other than a governmental unit or publicly supported organization) included in gifts, grants, contributions and membership fees that exceed 2% of the amount shown as total support
- These are <u>removed</u> from an organization's public support test on Line 5 of Part II, Section A





Schedule A (Form 990 or 990-EZ) 2020

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VALUE

Page 2

Part							
	(Complete only if you checked the						alify under
	Part III. If the organization fails to	qualify unde	er the tests lis	sted below, p	lease comple	te Part III.)	
Secti	ion A. Public Support						
Caler	idar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						



Part II, Section B – Total Support

- Gross Income from investment income (Line 8)
 - Capital gains not included
- Net Income Unrelated Activities (Line 9)
 - Special Events
- Other Income

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- Explain in Schedule A, Part IV
- Gross Receipts Related Activities (Line 12)
 - Program Service Revenue
- First Five Years
 - Newly created organizations should monitor
 - Activities while a 501(c)(3) only
 - Short year (Sch. O) / Year with no activity (Sch. O)





<u>.</u>	тавле варрета сооставство е полтине ч						
Sect	ion B. Total Support						
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 12	Total support. Add lines 7 through 10 Gross receipts from related activities, etc	. (see instructio	ons)			12	
13	First 5 years. If the Form 990 is for the organization, check this box and stop he	organization's			or fifth tax ye		n 501(c)(3)



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Secti	on C. Computation of Public Support Percentage			
14	Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14		%
15	Public support percentage from 2019 Schedule A, Part II, line 14	15		%
16a	331/a% support test-2020. If the organization did not check the box on line 13, and line 14 is 33			
	box and stop here. The organization qualifies as a publicly supported organization		🕨	
b	331/s% support test-2019. If the organization did not check a box on line 13 or 16a, and line 15	is 33	1/3% or more, check	¢
	this box and stop here. The organization qualifies as a publicly supported organization	-	🕨	

• Part II, Section C – Computation of Public Support Percentage

Above 33 ½%

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- Below 33 ¼%
- Above 10% But below 33 ¹/₃% Facts and Circumstances Test

Facts and Circumstances Test

- 10% Public Support
- Continuous and Bona Fide Program for Solicitation of Funds
- Representative Governing Body
- Provides Facilities or Services to the Public
- Other Factors





Should you be concerned as a donor if the organization has failed the public support test (% is less than 33 1/3%)?

- Is it a "Young Organization" that is within its first five years? These do not have to have to complete the test and that's acceptable!
- Is there a pattern of failing for this Organization?
- Was the % less than 10%?

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				**
13	First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax ye	ar as	a section 501(c)(3)	
	organization, check this box and stop here		🕨	
Sect	ion C. Computation of Public Support Percentage			
14	Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14		%
15	Public support percentage from 2019 Schedule A, Part II, line 14	15		%
16a	331/3% support test-2020. If the organization did not check the box on line 13, and line 14 is 33			
	box and stop here. The organization qualifies as a publicly supported organization		🕨	
b	331/3% support test-2019. If the organization did not check a box on line 13 or 16a, and line 15	is 33	1/3% or more, check	l.
	this box and stop here. The organization qualifies as a publicly supported organization		🕨	
17a	10%-facts-and-circumstances test-2020. If the organization did not check a box on line 13, 1	6a, o	r 16b, and line 14 is	i.
	10% or more, and if the organization meets the facts-and-circumstances test, check this box a	nd s	top here. Explain in	I
	Part VI how the organization meets the facts-and-circumstances test. The organization qualifies	as a	a publicly supported	1
	organization	-	🕨	
b	10%-facts-and-circumstances test-2019. If the organization did not check a box on line 13, 1	6a, 1	6b, or 17a, and line)
	15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this bo	x and	stop here. Explain	í.
	in Part VI how the organization meets the facts-and-circumstances test. The organization qualifier	s as a	a publicly supported	1
				_

Schedule A (Form 990 or 990-EZ) 2020





Schedule B – Schedule of Contributors

Not open to public inspection

- Be aware of state filing requirements regarding copy of schedule
- Exception (990-PF, Political organization filing Form 990)
- Contributors who contribute more than \$5,000 must be reported
- Organization meets the "one-third contribution test" of Sections 509(a)(1) and 170(b)(1)(A)(vi), then the "two percent of total contribution" test applies

General Rule

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For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.





Schedule B – Schedule of Contributors

ame of or	ganization			En	ployer identification	Page 2	
arrie of org	ganzaton				proyer identification	on number	
Part I	Contributors (see instructions). Us	se duplicate copies of	Part I if addition	nal space is	needed.		
(a) No.	(b) Name, address, and ZI	P + 4	(c) Total contrit	butions	(d) Type of contr	ribution	
			\$		Person Payroll Noncash (Complete Part noncash contrit		
Name of o Part III	(10) that total more than \$1,000 for			scribed in s), (8), or	
	the following line entry. For organiza contributions of \$1,000 or less for the Use duplicate copies of Part III if add	tions completing Part he year. (Enter this info	III, enter the total rmation once. Se	of exclusive	ly religious, char		
(a) No. from Part I	contributions of \$1,000 or less for the	tions completing Part he year. (Enter this info	III, enter the total rmation once. Se ed.	of exclusive e instruction	ly religious, char	itable, etc.,	
from	contributions of \$1,000 or less for the Use duplicate copies of Part III if add	ations completing Part he year. (Enter this info ditional space is neede	III, enter the total rmation once. Se ed.	of exclusive e instruction	ly religious, char ns.) ► \$	itable, etc.,	
from Part I	contributions of \$1,000 or less for the Use duplicate copies of Part III if add	ations completing Part he year. (Enter this info ditional space is neede	III, enter the total rmation once. Se ed. gift	of exclusive e instruction	ly religious, char ns.) ► \$	itable, etc.,	
from Part I	contributions of \$1,000 or less for the Use duplicate copies of Part III if add	tions completing Part he year. (Enter this info ditional space is neede (c) Use of (c) Transfer	III, enter the total rmation once. Se ed. gift r of gift	of exclusive ee instruction (d) Desc	ly religious, char ns.) ► \$	itable, etc., ft is held	
from Part I	contributions of \$1,000 or less for the Use duplicate copies of Part III if added (b) Purpose of gift	tions completing Part he year. (Enter this info ditional space is neede (c) Use of (c) Transfer	III, enter the total rmation once. Se ed. gift r of gift	of exclusive ee instruction (d) Desc	ription of how git	itable, etc., ft is held	S PKF

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Schedule C – Political Campaign and Lobbying Activities

 Filed by organizations that engage in political campaign or lobbying activities (501(c) and 527 organizations)

SCHEDU (Form 990		OMB No. 1545-0047
(Form 990 (For Organizations Exempt From Income Tax Under section 501(c) and section 527	2020
Department of Internal Reven		Open to Public Inspection
If the organ	zation answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Ac	tivities), then
 Section 	501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.	
 Section 	501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.	
 Section 	527 organizations: Complete Part I-A only.	
If the organ	zation answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), t	then
 Section 	501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not com	plete Part II-B.
 Section 	501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not	complete Part II-A.
Tax) (See s	zation answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-E parate instructions), then 501(c)(4), (5), or (6) organizations: Complete Part III.	-, , , ,
Name of org	anization Employer identif	ication number
Part I-A	Complete if the organization is exempt under section 501(c) or is a section 527 or	ganization.
	vide a description of the organization's direct and indirect political campaign activities in Part IV nition of "political campaign activities")	/. (See instructions for
2 Pol	tical campaign activity expenditures (See instructions)	
3 Vol	Inteer hours for political campaign activities (See instructions)	
Part I-B	Complete if the organization is exempt under section 501(c)(3).	
1 Ent	er the amount of any excise tax incurred by the organization under section 4955	
2 Ent	er the amount of any excise tax incurred by organization managers under section 4955 • \$	
3 If th	e organization incurred a section 4955 tax, did it file Form 4720 for this year?	. Yes No
4a Wa	a correction made?	. Yes No
	es," describe in Part IV.	
Part I-C	Complete if the organization is exempt under section 501(c), except section 501(c)(3).





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Schedule D – Supplemental Financial Statements

- Schedule D is a compilation of various supplemental financial statement information that is either summarized or not discussed in the CORE Form 990
- Consists of thirteen Parts not all are required to be completed; only those that are triggered based on questions answered in previous questions.
- Specific questions about organizations maintaining art, historical treasures, conservation easements, donor advised funds, endowment funds, escrow and custodial accounts, etc.







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Schedule D – Supplemental Financial Statements

Following is a brief description of the various parts to Schedule D

Supplemental Financial Statements

- Part I Organizations Maintaining Donor Advised Funds
 - Number of Funds and Roll forward of Activity
 - Communication Compliance Requirements for Donor Advised Funds
- **Part II** Conservation Easements

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- Detailed Disclosure of Easements
- Part III Organizations Maintaining Collections of Art, Historical Treasures or Similar Assets
 - Organization must disclose whether the election was made to record or not record collections and show financial statement disclosure
- Part IV Escrow and Custodial Arrangements
 - Disclosure required regarding arrangement for escrow or custodial arrangements
- Part V Endowment Funds
 - Five year disclosure
 - Roll forward for each year for activity
 - Percentage of endowment by net asset classification
 - Disclosure required for intended use of endowment funds





Schedule D – Supplemental Financial Statements

Supplemental Financial Statements

- Part VI Property, Plant and Equipment
 - Cost basis, accumulated depreciation and book value reported for each category of property and equipment
- Part VII Investments Other Securities
 - Description, book value (fair value) and method of evaluation is disclosed for each position reported as Investment Other Securities on the Balance Sheet.
- Part VIII Investments Program Related
- Part IX Other Assets

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- If Other Assets exceeds 5% of total assets on balance sheet, must report detail here. Example "Other Investments" shown on page 11 of the Core Form.
- Part X Other Liabilities
 - If any amount is reported as other liability on balance sheet, must report detail here. Example – Post-retirement liability
 - Must include footnote disclosure regarding ASC 740 Check the Box!
- XIV Supplemental Information
 - Document other required disclosures throughout the form





- > Schedule F is used for an Organization that has any "Foreign" transactions or filings
- > How do we know if the Organization should be completing this Schedule?
 - By noting various responses to questions in the Core Form 990
- On Page 3, Part IV, Checklist of Required Schedules, if any of the following are answered "Yes" then the Organization should be completing Parts on Schedule F:

14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,		
	fundraising, business, investment, and program service activities outside the United States, or aggregate		
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or		
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16	

On Page 5, Part V, Other IRS Filings and Tax Compliance



- Part I: Schedule must be completed and information must be provided if aggregate revenue or expenses from activities exceed \$10,000:
 - Activity reported by region
 - Number of accounts or offices in the region
 - Types of activities

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- Number of employees or agents
- Total expenditures in the region
- Identification of grants made
- Relationships between grantor and grantee
- Report investments in foreign entities if balance exceeded \$100,000 at any point during the tax year





NNOR

ACCOUNTANTS AND ADVISORS ESTABLISHED IN 1891

- Part II and Part III For grants over \$5,000 made to organizations and individuals outside of the U.S.
 - Names of recipients do not have to be specifically designated in the interest of their safety, but the following information is required
 - IRS Code and EIN
 - Region

- Purpose of grant
- Amount & Manner of Cash Disbursement
- Amount of Non-Cash
- Description of Non-Cash Amount

	Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.									
_	1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	 (i) Method of valuation (book, FMV, appraisal, other)
	(1)									

Part III	Grants and Other Assistance to Individuals Outside the United States.	Complete if the organization an	nswered "Yes"	on Form 990, F	Part IV, line 16.
	Part III can be duplicated if additional space is needed.				

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							





Part IV – Is a checklist for the possible types of foreign filings an exempt organization might need to file:

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).	Yes	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	No No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Ves	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	🗌 No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	Yes	No





- Schedule G Supplemental Information Regarding Fundraising or Gaming Activities:
- Schedule must be completed if the organization reported more than \$15,000 from fundraising, special events or gaming activities on Form 990, Part IX
- Organizations is required to list all states in which they are registered or licensed to solicit funds
- Detailed schedules required for special events, fund raising and gaming activities including cash and non-cash prizes and other costs, including rent and facility costs
- Schedule must also indicate whether the fundraiser has custody or control of the contributions and the amounts retained by the fundraiser and the organization





- Part I Fundraising Activities
 - Methods of raising funds
 - Professional fundraisers used
 - State filing disclosure compliance
- Part II Fundraising Events
 - Disclosures regarding events held
 - Top two events must show total receipts, charitable portion and direct expenses
 - \$15,000 reporting threshold
- Part III Gaming

- \$15,000 reporting threshold
- Often overlooked make sure definitions of gaming are understood
- Might have state reporting requirements





Part I – Fundraising Activities

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 Complete this section only if organization spent more than \$15,000 on professional fundraising services.







Part II – Fundraising Events

 Complete this section only if organization reported more than \$15,000 of fundraising contributions and gross income.

Pa	art II	Fundraising Events. Cor than \$15,000 of fundraisin gross receipts greater tha	ig event contributions			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			(event type)	(event type)	(total number)	(add col. (a) through col. (c))
nue						
Revenue	1	Gross receipts				
ι.	2	Less: Contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
	5	Noncash prizes				
nses	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Direct	8	Entertainment				
-	9	Other direct expenses				
	9	Other direct expenses .				
	10	Direct expense summary. Ad	d lines 4 through 9 in c	olumn (d)		
	11	Net income summary. Subtra	act line 10 from line 3, c	olumn (d)	🕨	







Break Time!

> Time for a quick break!





DAVIES ACCOUNTANTS AND ADVISORS ESTABLISHED IN 1891

Schedule H - Hospitals

- Form has been phased in over time
- Focus on community benefits

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- Worksheets in instructions provide guidance
- Schedule H is divided into six parts:
 - Part I / Worksheets- Community Benefit, including charity care and benefits provided to the community by the Hospital
 - Part II Community Building Activities
 - Part III Bad Debt, Medicare and Collection Practices
 - Part IV Ownership information regarding management companies and joint ventures
 - Part V: Facility information including community health needs assessment
 - Part VI Supplemental information

	EDULE H 1 990)	Hospitals					0047	-
	ent of the Treasury Revenue Service	 Complete if the organization answered "Yes" on Form 990, Part IV, Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest informed to the second second		n 20. O	20 pen to specti	Pub	_	
Name o	f the organization		Emplo	yer identification nu	mber			
Par	tl Finand	ial Assistance and Certain Other Community Benefits at Cos	t					_
						Yes	No	_
1a	Did the organiz	ation have a financial assistance policy during the tax year? If "No," skip	to que	stion 6a	1 a			-
b	If "Yes," was it	a written policy?			1b			-
2		on had multiple hospital facilities, indicate which of the following best de sistance policy to its various hospital facilities during the tax year.	escribe	s application of				
	Applied uni	formly to all hospital facilities	hospita	al facilities				
	Generally ta	ilored to individual hospital facilities						
3	Answer the foll	owing based on the financial assistance eligibility criteria that applied to	the lar	gest number of				PKF
	the organizatio	n's patients during the tax year.						
hropy ork		30						DAVIES ACCOUNTANTS AND ADVISOR

Schedule I – Grants in the U.S.

- Schedule is used to report grants to U.S. persons (Not Foreign Grants)
 - Part II Grants to other organizations and governments in the U.S.
 - Part III Grants to Individuals in the U.S

> Organization is required to provide:

EIN of recipient

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- Amount \$ / Method of valuation
- Description (Non-Cash) & Purpose
- Total # of Individual grants
- Verify with client the IRC status of each recipient

Describe monitoring procedures, grant documentation and records

Part I General Information	on Grants and	Assistance				1		
 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. 								
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.								
1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (d) Amount of cash grant (e) Amount of non- cash assistance (f) Method of valuation (book, FMV, appraisal, other) (g) Description of noncash assistance (h) Purpose of grant								
(1)								





Schedule J – Supplemental Compensation Information

Schedule J is required to be completed by any:

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- Current officers, directors, key employees or highly compensated employees "reportable compensation" is greater than \$150,000.
- **Former** officers, key employees or highly compensated employees who received "reportable compensation" greater than \$100,000.
- **Former** director or trustee receiving "reportable compensation" in excess of \$10,000.
- Asks about the types of compensation the organization provides
- Written policies over payments/reimbursements
- Inquires about the process of setting the compensation of the organization's CEO/Executive Director



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VALUE

Schedule J – Supplemental Compensation Information

	22			
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		_
-	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject	+		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7		
5	If "Yes" on line 6a or 6b, describe in Part III.	0.0		
a b	The organization?	6a 6b	 	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
b	Any related organization?	5b		
а	The organization?	5a		
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		
а	Receive a severance payment or change-of-control payment?	4a		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
	Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee			
	Compensation committee			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	1a?	2		
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line	i	 	



ACCOUNTANTS AND ADVISORS ESTABLISHED IN 1891

Schedule J – Supplemental Compensation Information

- Part II Executives "reportable compensation" be reported in five separate categories, including:
 - Base compensation

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- Bonus & Incentive compensation
- Other compensation (tax gross ups, etc.)
- Deferred Compensation
- Nontaxable Benefits
- Organization must also indicate the amount of compensation that has already been reported on the Form 990 in prior years as deferred compensation





Schedule J – Supplemental Compensation Information

Schedule J, Part II

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ACCOUNTANTS AND ADVISORS ESTABLISHED IN 1891

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits		in column (B) reported as deferred on prior Form 990	
(i)								
1 (ii)								
(1)								

 To be included on this Schedule – compensation must exceed \$150,000 of calendar year earnings.

Part VII of the Core Form 990

(A) Name and Title	(B) Average hours per	Average box, unless person is officer and a director.				an		(E) Reportable compensation from	(F) Estimated amount of
	week (list any- hours for related organizations below dotted line)	Individual tr or director	Officer Institutional trustee	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1)									
		<u> </u>		1	1				OCONN



It's All Relative – Schedule L and Schedule R Concerning Relationships






Schedules L and R

It is crucial to be aware of any relationship or transaction that would merit disclosure within the Core Form 990, Schedule L and Schedule R.

Here are just a few suggestions on how can this be achieved:

- The Board and Key employees should sign <u>conflicts-of-interests forms annually</u>. Use those forms to document knowledge of any potential items that need to be disclosed.
- The composition of the Board and process for election of the Board will determine whether there are relationships with other entities that would cause Schedule R to be required.





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Schedule L – Transactions with Interested Persons

A few key differences between Schedule R and Schedule L:

- Schedule L is about individuals, whereas Schedule R is on an entity level.
- "Interested Persons" include officers, directors, trustees, key employees, and certain other disqualified persons
- The thresholds in Schedule L are generally much lower than those used in Schedule R, and they vary section by section. For example in Section I,II, and III there is no threshold, EVERY transaction that fits the definition must be reported.

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and	(c) Description of transaction	(d) Cor	rected?			
	(a) Name of disqualitied person	organization	(c) beschption of transaction	Yes				
(1)								

Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of Ioan	• •	an to or n the zation?	(e) Origina principal amo		(g) In d	efault?	(h) App by bo comm	ard or		Written eement?
			То	From	•		Yes	No	Yes	No	Yes	No
(1)												
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.												

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				





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Schedule L – Business Transactions

On Part IV of Schedule L, there are specific thresholds ranging from \$10,000 to \$100,000!

Schedule L (Form 990 or 990-EZ) 2020							
Part IV	Business Transactions Involvin Complete if the organization ans		0, Part IV, line 28a, 2	28b, or 28c.			
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever		
(1)							

Instructions state the following must be reported: "...(1) all payments during the **tax year** between the organization and the interested person exceeding \$100,000; (2) all payments during the tax year from a single transaction between such parties exceeding the greater of \$10,000 or 1% of the filing organization's total revenue for the tax year; (3) **compensation** payments during the tax year by the organization to a **family member** of a current or former officer, director, trustee, or key employee of the organization listed in Form 990, Part VII, Section A exceeding \$10,000...."





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Related Parties – IRS Definition

Schedule R is where related-party-transactions with other entities are disclosed. The definitions for independence for individuals are **NOT** the same as those for related parties. The IRS defines related parties as having any one of the following relationships:

Parent/Subsidiary

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- Sibling (brother/sister organizations)
- Supported/Supporting Organization

These relationships are all based on **<u>CONTROL</u>**, as demonstrated below:

- Parent/Subsidiary Majority of Board or can appoint the Board
- **<u>Sibling</u>** Same persons on the Board
- <u>Stock</u> 50% ownership of stock, General Partner, Managing Partner, disregarded entity
- Sponsoring Organization of a 501(c)(9) Voluntary Employees' Beneficiary Assoc ("VEBA") or a Contributing Employer of a VEBA





Related Parties – IRS Definition

Instructions for Schedule R provide a table of when to complete Schedule R, based on responses to the questions in the Core Form:

Type of filer	IF you answer "Yes" to	THEN you must complete
All organizations	Form 990, Part IV, line 33 (regarding disregarded entities)	Schedule R, Part I.
All organizations	Form 990, Part IV, line 34 (regarding related organizations)	Schedule R, Parts II, III, IV, and V, line 1 as applicable.
All organizations	Form 990, Part IV, line 35a (regarding controlled entities under section 512(b)(13))	Schedule R, Part V, line 2.
Section 501(c)(3) organization	Form 990, Part IV, line 36 (regarding transfers to exempt noncharitable related organizations)	Schedule R, Part V, line 2.
All organizations	Form 990, Part IV, line 37 (regarding conduct of activity through unrelated partnership)	Schedule R, Part VI.





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Schedule R – Related Organizations

A Few Things to Remember:

In Parts I – IV the different types of related entities are listed. We are often asked whether the EIN number of a disregarded entity in Part I should be the **same or different** than the EIN number of the filing entity (if it's always the same then why does the IRS ask?) In Schedule R, the IRS added the phrase "**if applicable**" next to the request for an EIN number.

2	e	I

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity





Schedule R – Related Organizations

After the related entities are listed in Parts I – IV in Schedule R, Part V details the transactions themselves:

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	a 🗌			
b	Gift, grant, or capital contribution to related organization(s)	2			
С	Gift, grant, or capital contribution from related organization(s)	2			
d	Loans or loan guarantees to or for related organization(s)	1			
е	Loans or loan guarantees by related organization(s)	2			
f	Dividends from related organization(s)				
g	Sale of assets to related organization(s)				
h	Purchase of assets from related organization(s)				
i	Exchange of assets with related organization(s)				
j	Lease of facilities, equipment, or other assets to related organization(s)	ч			
k	Lease of facilities, equipment, or other assets from related organization(s)	_			
1	Performance of services or membership or fundraising solicitations for related organization(s)	Ц			
m	Performance of services or membership or fundraising solicitations by related organization(s)	<u>n </u>			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	<u>۱</u>			
0	Sharing of paid employees with related organization(s)	<u> </u>			
p	Reimbursement paid to related organization(s) for expenses 1 Reimbursement paid by related organization(s) for expenses 1 Image: transmission of the second seco				
ч		4			
r s	Other transfer of cash or property to related organization(s)		H		





Schedule R – Related Organizations

Part V, question 2 of Schedule R has different thresholds:

- For transactions with controlled entities of the filing organization, there is no threshold for disclosing a transaction described in **1a** but for **1b – 1s** transactions are reported if they exceed \$50,000 (per line).
- 2. A 501(c)(3) must list the details of its transactions over \$50,000 that meet the threshold requirements, that they engaged in with related tax-exempt entities **NOT described in section 501(c)(3)**. Therefore if the transaction took place between two 501(c)(3) organizations, question 2 does **not** need to be completed!

2	If the answer to any of the above is "Yes," see the instructions for information on who must c	omplete this line, inclu	uding covered relation	ships and transaction thresholds.
	(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
(1)				
(2)				





Schedule M – Non-Cash Contributions

Requires all organizations that receive more than \$25,000 in non-cash contributions to report the contributions in specific categories (i.e. Art, public securities, other securities, cars, books, ...)

- Additional information to be provided include method of valuation, amount of revenue reported on Form 990, Non-cash revenue and the amount reported on the balance sheet of Form 990 and the number of Form 8283s the organization received
- Organization must indicate whether it has a gift acceptance policy that requires the review of any non standard contribution and whether it uses third parties to solicit, process or sell non-cash contributions



Schedule N – Liquidation, Termination, Dissolution or Significant Disposition of Assets

- Schedule N is required to report significant disposition of assets or liquidation of assets
- Significant disposition includes a sale or exchange of more than 25% of the organizations net assets or substantial contraction of net assets including:
 - Sale of assets to another exempt organization or other entity
 - Sale of assets of a partnership, joint venture or disregarded entity which the exempt organization has an ownership interest
 - Transfer of assets pursuant to a reorganization
- Exception: Organizations changing their investment portfolio and selling off assets groups does not constitute "significant disposition of assets"



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Schedule O – Supplemental Information to Form 990

Designed for organizations required to e-file

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- This schedule is to be used to provide additional information:
 - Form 990, Part III, Questions 2 (new program services), 3 (cease significant program service) and 4d (descriptions of other program services)
 - Form 990, Part V, Question 3b to provide explanation for not filing Form 990-T if UBI exceeds \$1,000
 - Form 990, Part VI, Section A, all "yes" answers for questions 2-7 and "no" answers for questions 8and 9b should be described in Schedule O
 - Form 990, Part VI, Section B to describe monitoring and enforcement of Conflict of Interest Policy and the process used for determining compensation of the CEO and other officers of the organization
 - Form 990, Part VI, Section C description for making documents public.
 - Reason for amended tax return
 - Additional space for narrative questions in other parts of the 990





Schedule O – Supplemental Information to Form 990

Organization & Structure of Form:

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- Schedule O should be completed to answer the questions as they appear in the form and schedules
 - Must follow the sequence of the 990!
- Each response should contain a heading that clearly states the particular question being answered







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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For the	e 2017 cale	endar year, or tax year beg	inning	, 2017, a	nd ending			, 20
в	Check if	f applicable:	C Name of organization					D Emp	oloyer identification number
	Address	s change	Doing business as						
	Name c	hange	Number and street (or P.O. b	oox if mail is not delivered to st	reet address)	Room/suite		E Telep	phone number
	Initial re	turn							
	Final retu	um/terminated	City or town, state or provinc	e, country, and ZIP or foreign	postal code				
	Amende	ed return	listed and does it					G Gros	ss receipts \$
	Applicat	tion pending	work?	ficer:			H(a) Is this a g	roup retur	n for subordinates? 🗌 Yes 🗌 No
							H(b) Are all	subordir	nates included? 🗆 Yes 🔲 No
<u> </u>	Tax-exe	mpt status;	501(c)(3)	501(c) ()) (insert no.)	4947(a)(1) or	527	lf "N	lo," atta	ch a list. (see instructions)
J	Website	e: 🕨 🏅			-				tion number 🕨
κ	Form of	organization:	Corporation Trust	Association 🗌 Other 🕨	how many	? Is it wi	thin the	•	ate of legal domicile:
P	'art I	Summ	ary		State Requ	uirement	ts (if an	iy)?	
	1	Briefly de	escribe the organization's	s mission or most signifi	· · · ·		<u>`</u>	<u> </u>	
ce									
Governance									
/en	2	Check th	iis box 🕨 🗌 if the organiz	ation discontinued its o	perations or dis	sposed of	more thar	n 25%	of its net assets.
ő	3	Number	of voting members of the	governing body (Part V	/I, line 1a)				3 1 4
ø	4	Number	of independent voting m	embers of the governing) body (Part VI,	line 1b)		4	4
ő	E	Total pur	nhor of individuale ample	word in colondar year 20	17 (Dort V line	20)			-



OMB No. 1545-0047

Open to Public

Inspection

17

20



Part II	Signature Block					•	
Under penaltie true, correct, a	s of perjury, I declare that I have examined ind complete. Declaration of preparer (other	this return, including accompanying schedules and than of filed within a reasonable	statem time	ents, and any k	d to the nowled		wledge and belief, it is
Sign Here	Signature of officer	compared to the year end	1?		Date	~>>	
Paid	Type or print name and title Print/Type preparer's name	Prepared by a reputable audi or by the organization?	tor	9		Check if	PTIN
Preparer	¥					self-employed	
Use Only	Firm's name				Firm's	s EIN 🕨	
	Firm's address 🕨				Phone	e no.	
May the IRS	discuss this return with the prepa	rer shown above? (see instructions) .					. Yes No
For Paperwo	rk Reduction Act Notice, see the se	parate instructions.	Cat. No	. 11282Y	,		Form 990 (2017)



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Form 9	90 (2017)		F	Page 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1		
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I .	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III ,	VOU		
6	Did the organization maintain any donor advised funds or any similar funds or a notified of this?	you		
		I	I	

		111	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		
	Schedule D, Parts XI and XII	12a	
b	Was the organization included in consolidated, independent audited financial statements for If "No" why? "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XI is optional	12b	



Part VI – Governance, Management and Disclosure

- This schedule will uncover a lot of red flags/questions that you may want to ask.
- The following are some of the areas we think are important to ask why they are answered certain ways.

Section A. Governing Body and Management

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			Y	'es	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar	<u>1a</u>			
	committee, explain in Schedule O.				
b	Enter the number of voting members included in line 1a, above, who are independent .	1b			
2	Did any officer, director, trustee, or key employee have a familif "Yes" then need to a any other officer, director, trustee, or key employee?	sk why? When	e did		
3	Did the organization delegate control over management duties the money go and for	what purpose?	·		
	supervision of officers, directors, or trustees, or key employees to a management company or othe	er person? .	3		
4	Did the organization make any significant changes to its governing documents since the prior Form 9	90 was filed?	4		
5	Did the organization become aware during the year of a significant diversion of the organization	on's assets?.	5		



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Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	iue Co	ode.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c		
13	Did the organization have a written whistleblower policy?	13		
14	Did the organization have a written document retention and destruction policy?	14		
<mark>15</mark>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a		
b	Other officers or key employees of the organization	15b		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		

Organizations with strong governance will answer the highlighted with "Yes".



Part	XII Financial Statements and Reporting			
	Check if Schedule O contains a response or note to any line in this Part XII			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash Cash Occrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			
	Schedule O. If other than "Accrual" why? How valid are the financial records?			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or			
	reviewed on a separate basis, consolidated basis, or both:			
	Separate basis Consolidated basis Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a	20		
	separate basis, consolidated basis, or both: If no, then need inquire			
	Separate basis Consolidated basis Both consolidated and separate basis			
	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight			
C	of the audit, review, or compilation of its financial statements and selection of an independent accountant?	0.0		
		2c		_
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			
	the Single Audit Act and OMB Circular A-133?	3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		
		For	n 990	(2017)



Organization is in danger of failing the Public Support Test or has failed

Section C. Computation of Public Support Percentage

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		14				%
15	Public support percentage from 2019 Schedule A, Part II, line 14	15				%
16a	331/s% support test-2020. If the organization did not check the box on line 13, and line 14 is 33					
	box and stop here. The organization qualifies as a publicly supported organization				. 🕨	
b	331/3% support test-2019. If the organization did not check a box on line 13 or 16a, and line 15	is 33	1/3% or i	more, d	check	
	this box and stop here. The organization qualifies as a publicly supported organization				. 🕨	
	The second se		1.00		4.4.1	

- Sustainability? Is the organization too reliant on one or a small handful of donors? Can the organization survive if donors stop giving?
- Is the organization now considered a "Private Foundation"? This will require the donor to disclose more on their tax filing and if not aware could be penalized for failure to include.





 Are the required Parts of Schedule D completed and do they correspond with the answers given in the Core Form 990?

6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	
b	Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	
с	Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .	11c	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11e	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	





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- Did the organization include Schedule B with its public filing?
- Does the organization complete a Schedule C Political Campaign and Lobbying Activities? If so, did the organization inform you that it would be completing this form and any mention of whether or not your dollars are included in these costs?
- Did the organization do its due diligence over Activities Outside the United States found in Schedule F?
 - Should have Line 1 answered "Yes" and a detail in Part V describing the monitoring process
 - Part I
 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

 1
 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

 grants or assistance?
 Yes
 - 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.





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Schedule J

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- Has the organization completed this Schedule?
- Disclosed if the organization provides any of the following?

Part I Questions Regarding Compensation

- 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
 - First-class or charter travel
 - Travel for companions

- Housing allowance or residence for personal use
- Payments for business use of personal residence
- Tax indemnification and gross-up payments
 Discretionary spending account
- Health or social club dues or initiation fees
 Personal services (such as, maid, chauffeur, chef)

Disclose the method of determining the CEO/Executive Director's salary?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- Compensation committee
- Independent compensation consultant
- Form 990 of other organizations

- Written employment contract
- Compensation survey or study
- Approval by the board or compensation committee



Yes

No



KNOW GREATER VALUE Possible Red Flags

Did the organization complete a Schedule L?

SCHEDULE L (Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service	► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.	o, 26, 27, 28a,	OMB No. 1545-0047 2017 Open To Public Inspection
Name of the organization		loyer identificati	

Is Schedule O included with the organization's Form 990?

□ Remember this is **REQUIRED** with all Form 990's!!!



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Questions?

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