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Measure What Matters, Not What's Easy



Our cat adoption numbers tanked this quarter. But the important thing is, our YouTube views are **waaay** up.

Measure What *Matters*



Who's mommy's little snugglebunny? You are! Who increased revenue 22.7% when we put his picture on the donation page? You did!

What's changed in communications?

- Growth of media everywhere
- More visibility & transparency
 increased emphasis on
 accountability and outcomes
- Big data raises expectations
- It's not about the media, it's about your mission & what your stakeholders do with the information when you put it out there
- The Barcelona Principles

"Viewers are more likely to stop watching commercials at the moment in which brand logos appear on the screen."

- ARF Study



The Barcelona Principles, The Conclave & Industry Standards

- Importance of Goal Setting and Measurement
- 2. Measuring the Effect on Outcomes is Preferred to Measuring Outputs
- 3. The Effect on Business Results Can and Should Be Measured Where Possible
- 4. Media Measurement Requires Quantity and Quality
- 5. Earned Media Value/AVEs are not the value of Public Relations
- 6. Social Media Can and Should be Measured
- 7. Transparency and Replicability are Paramount to Sound Measurement

Content Sourcing & Methods
 Reach and Impressions
 Engagement
 Influence & Relevance
 Opinion & Advocacy
 Impact & Value

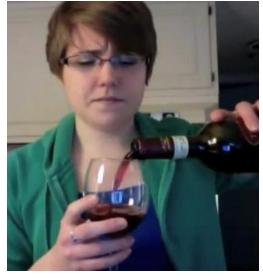
The Conclave



All standards are available on http://www.painepublishing.com/st andards-central-2

Important Numbers to Remember

1,000,000	The average audience for a MyDrunkKitchen video (http://www.youtube.com/watch?v=uSXQNred3is)	
179,000	Anderson Cooper's average nightly audience	
\$650,000	The amount HSUS raised from its first Flickr photo contest	
27	The number of times per hour Digital Natives switch media—every 2.2 minutes.	
72%	The percentage of adults who get most of their news by word of mouth	
40%	The amount of conversations generated by bots, spammers and pay-per-click sites	
< 3%	The percent of Facebook & Twitter posts that are actually seen	
90%	The percent of conversation that happens OFF LINE	
10%	The percent of on-line conversations that are public	



Myth Busting

- 1. Social Media ≠ Facebook
- 2. Eyeballs ≠ Awareness
- 3. Followers ≠ Influence
- 4. Likes ≠ Engagement
- 5. Engagement ≠ROI
- 6. Sentiment may not matter















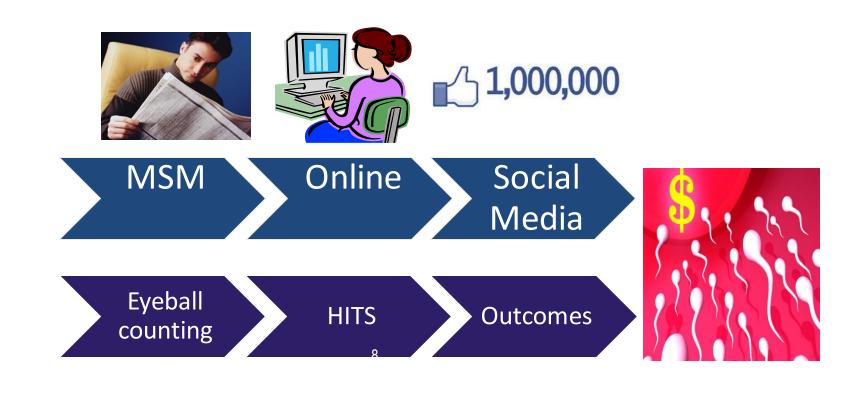






Impressions are not awareness.

Awareness doesn't mean anything unless someone takes action Where's the "So What?"



Likes Are Not Engagement

It's not enough to get a click, you need to climb the engagement ladder all the way to advocacy



ROI is Misunderstood

- Return on Investment (ROI) is:
 - An accounting equation that subtracts "all-in" costs from revenue generated.
 - Cost savings
 - Greater efficiency
 - Lower legal costs
 - Faster time to implementation
 - Lower cost per impact vs. other marketing channels
 - Lower cost per message exposure vs. other channels

- ▶ ROI is not:
 - Impressions
 - Earned media value or AVE
 - Number of shares, views or likes



6 steps to the perfect measurement dashboard

Step 1: Define your goal(s)

What outcomes is this strategy or tactic going to achieve?

What are your measurable objectives?

Step 2: Define the parameters

Who are you are trying to reach? How do your efforts

connect with those audiences to achieve the goal?

Step 3: Define your benchmarks

Who/what are you going to compare your results to?

Step 4: Define your metrics

What are the indicators to judge your progress?

Step 5: Select your data collection tool(s)

Step 6: Analyze your data

Turn it into action, measure again



Step 1: Define the goals

- What return is expected? Define in terms of the mission.
- ▶ Define your champagne moment. If you are celebrating complete 100% success a year from now, what is different about the *organization?*
- ► SMART
 - ✓ Specific
 - ✓ Measurable
 - ✓ Attainable
 - ✓ Realistic
 - √ Timely



Goals, Actions, and Metrics

Goal	Action	Activity Metric	Outcome Metric
Increase awareness of the mission/problem that needs solving	Create social campaigns that increase awareness	% of share of desirable media coverage and social media conversations about your organization & the issue	% increase in awareness
Increase in desired behavioral change or outcome	Use social media to build network of influencers to spread the word & add credibility	% increase in size of network % increase in influencer share of voice	% increase in desired behavior or outcome

Step 2: Measurement can be messy, understand the parameters

- ► What are the organizational priorities and strategies?
- ► Who are you are trying to reach?
- ► How do your efforts connect with those audiences to achieve the goal?
- ► What influences their decisions?
- What's important to them?
- What makes them act?

Goal: Get the cat to stop howling



Strategy: Buy cat food



Options: Local? Cheap? Convenient?













Step 3: Establish benchmarks

- Past Performance Over Time
- ► Think 3
- Whatever keeps your board up at night



Step 4: Pick your Key Metrics

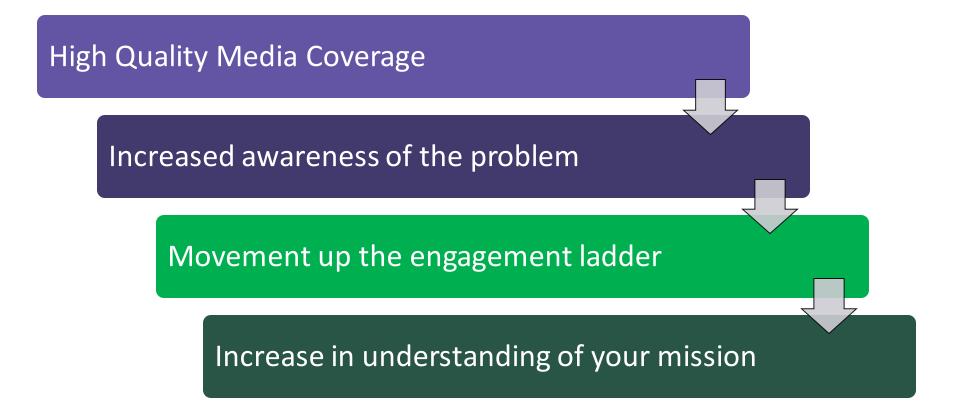
The Perfect Key Metrics

- Are actionable
- Are there when you need them
- Continuously improve your processes & gets you where you want to go
- You become what you measure, so pick your metrics carefully



Definitions of "Success"

- Workshop defined the criteria
- All criteria linked back to the goals:





Defining High Quality Coverage: The Quality Score

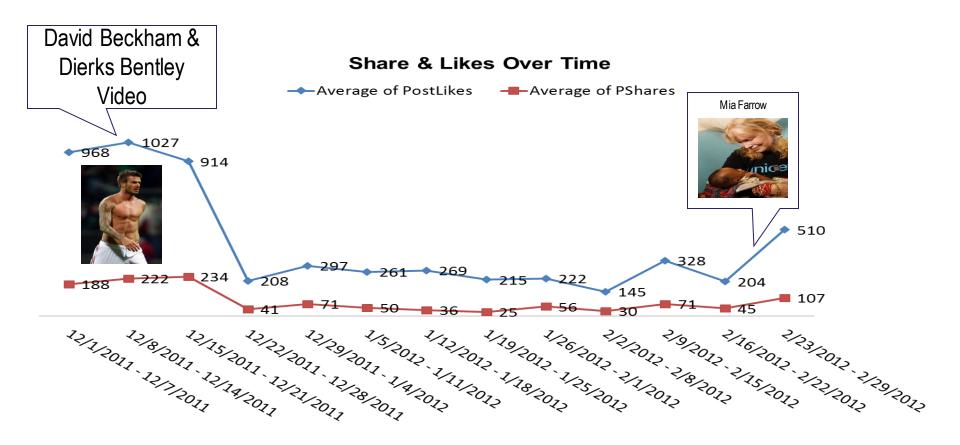
Desirable Criteria	Score	Undesirable Score	Score
Positive sentiment	1	Negative Sentiment	-2
Contains one or More Positive Messages	3	Contains one or more Negative Messages	-3
Event/Program is mentioned	2	No Event/Program is mentioned	0
Appears in Tier1 Media	2	Negative Mention in Tier1	-1
Third Party Endorsement	1	Recommends competition	-2
Contains a desirable visual	1	Contain undesirable visual	-2
Total Score	10	Total	-10



Social Media Engagement Index

Action	
Like/Follow/Opens/+1	
Favorite or Opens or Views	
Comment	
Share content	
Signs up to receive email or other owned content	
Shares a link to an owned site	
Total 24	10

GWA's, Photos Drive Shares & Likes



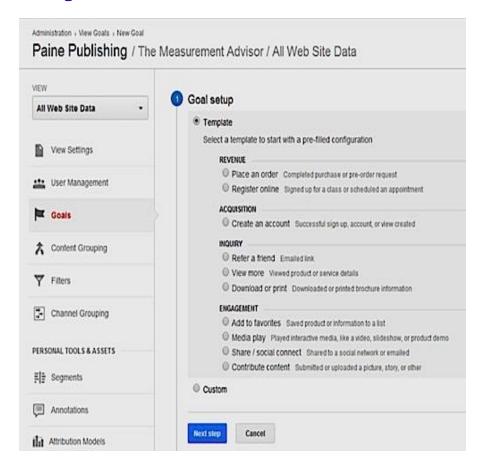
Step 5: Selecting a measurement tool

Objective	KBI	Tool
Increase message communications	Increase percent of items containing one or more messages	Media Content Analysis (CyberAlert, Prime)
Increase awareness/ preference	% of audience preferring your brand to the competition	Survey Monkey, Qualtrics, Survata
Engage marketplace	% increase in engagement on website and/or social sites	Unmetric, Simply Measured, Google Analytics, Site Catalyst, Network Analysis



All the tools you really need

- Google Analytics
 - Ignore page views
 - Set up conversions
 - More recommendations here
- Excel
- Survey Monkey



Step 6: Research without insight is just trivia



Just how many dashboards do you need to track one Twitter feed?



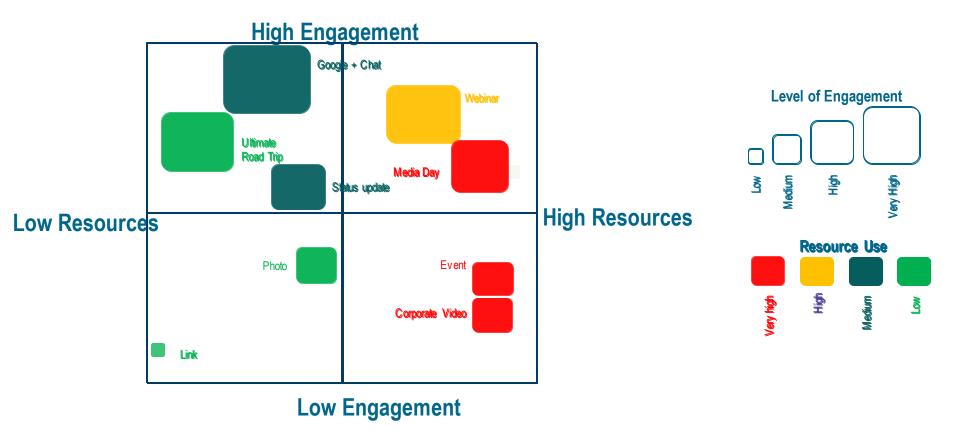
Yes, I know Molly only made the minimum donation to your social fundraising campaign. She's still coming to your birthday party.

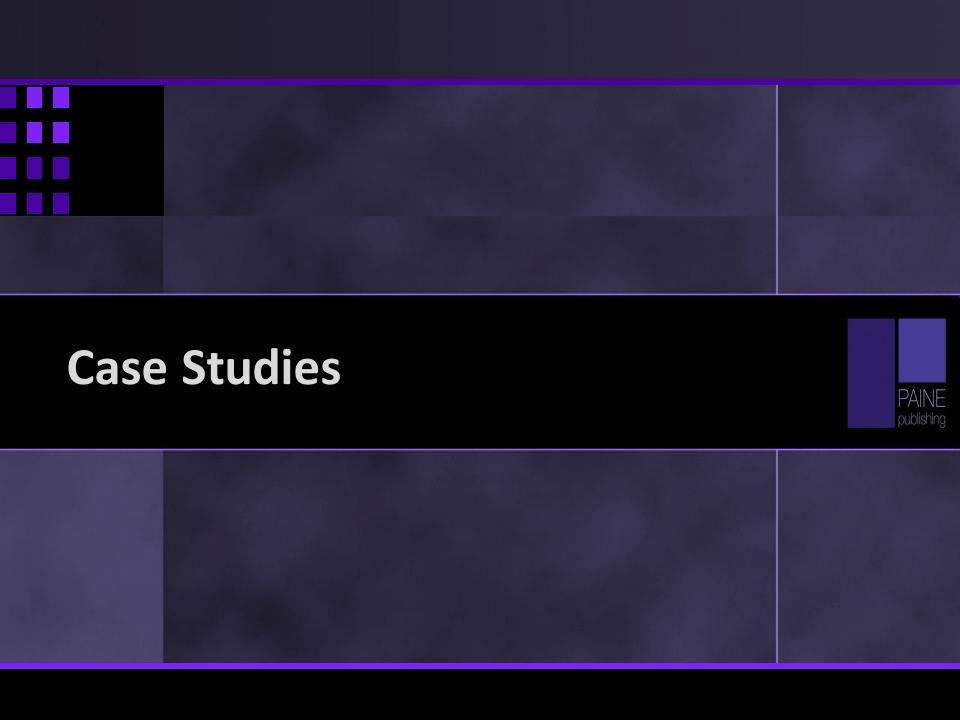
Step 6: Research without insight is just trivia

- ► Ask "So What?" three times
- Rank everything from worst performing to best
- Use correlations to connect the dots
- Compare to last month, last quarter, 13-month average
- Move resources from what isn't working to what is
- Be data informed, not data driven

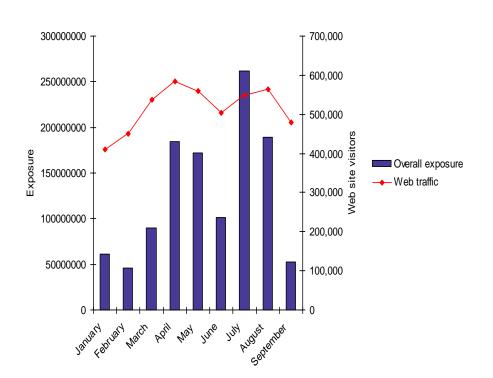


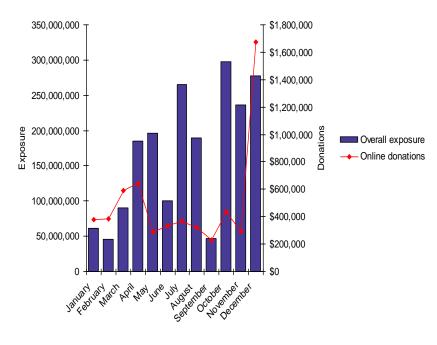
What gets the most bang for the buck?





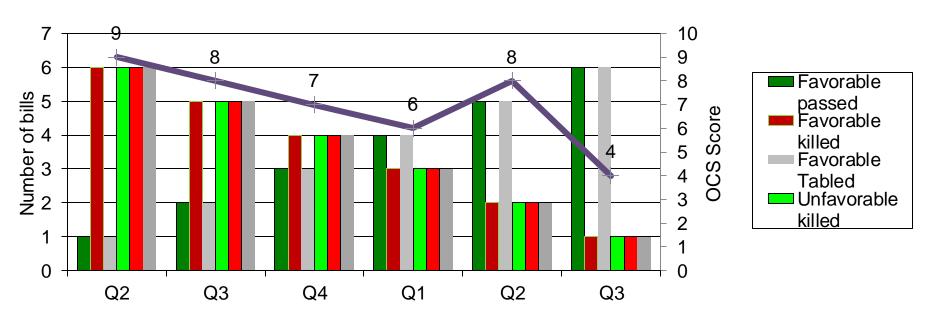
Correlation exists between traffic to the ASPCA web site, donations, and the organization's overall media exposure



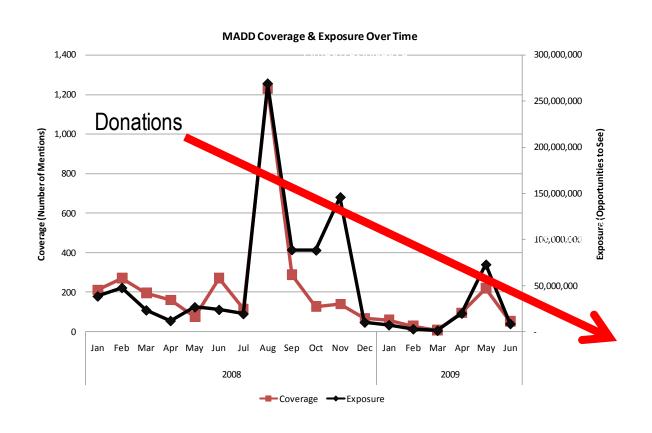


Connecting the dots between media coverage and legislation

Relationship between OCS Score and Legislative success rate



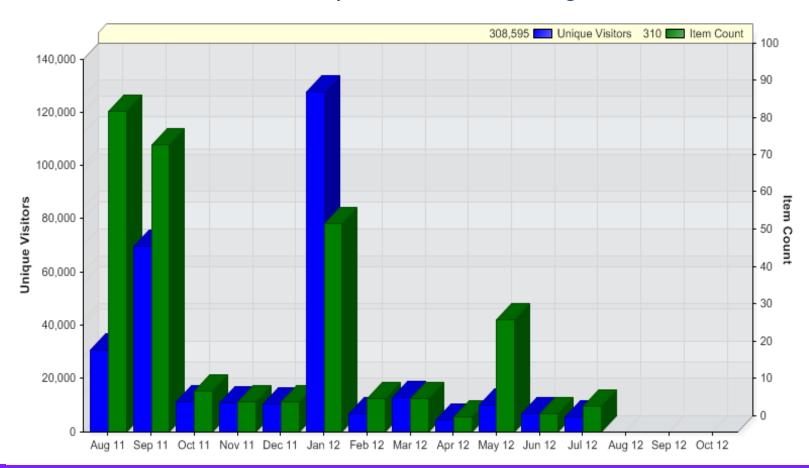
The Amethyst Initiative resulted in MADD's visibility reaching an all-time high, except...



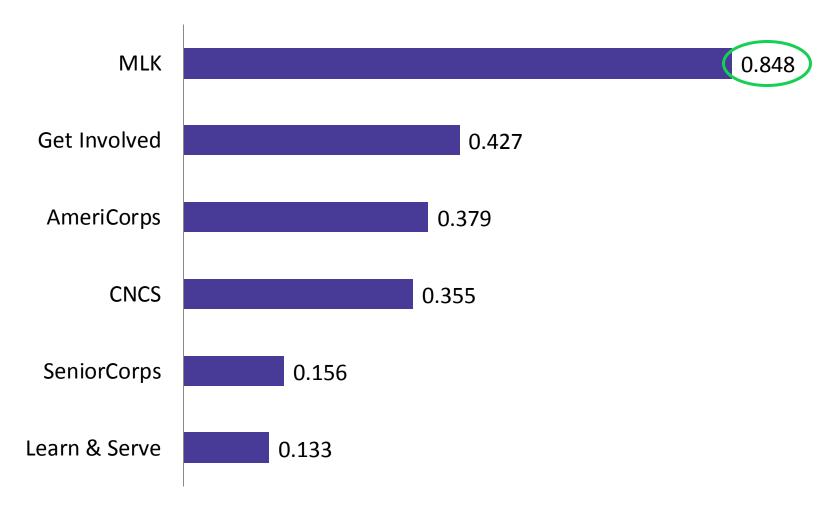
- Media exposure and coverage skyrocketed in August, 2008 thanks to Amethyst.
- Subsequent comparison of results showed that Amethyst controversy was least effective of all message in terms of revenue generation.

White House Volunteerism Office (CNCS) is able to connect specific social outreach to registrations on serve.gov

Retweets compared to Visitors to Serve.gov



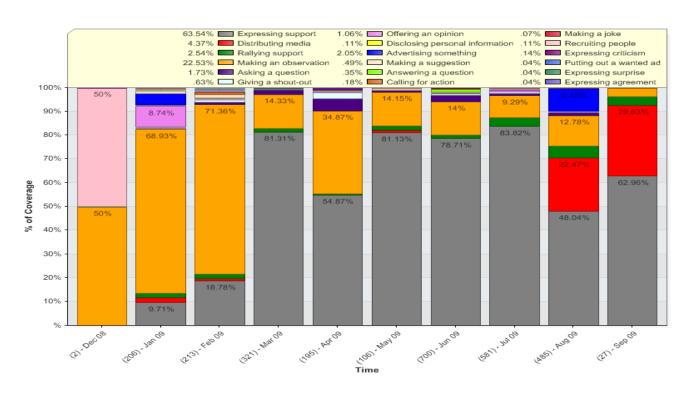
MLK saw the highest correlation of clips to visits





Ask "So What?" 3 times, the ROI of Emily

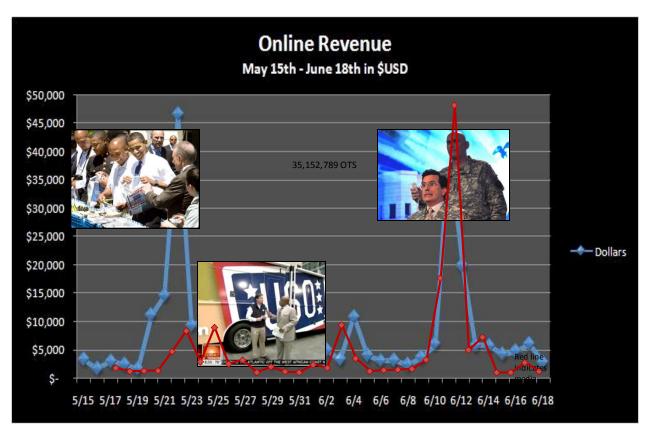




After she began her social media efforts, the majority of conversations (represented by the color gray) started expressing support for the organization.

"So What?" = Revenue





On a cost-per-donor, her social media efforts weren't just productive, they were far more cost-effective than traditional fundraising techniques.

10 Ways to find the Money for Measurement

- Don't call it measurement It's Research
- 2. Use your board members
- 3. Use volunteers
- 4. Spread the cost over 2 fiscal years
- 5. Reach out to universities
- 6. Take advantage of free stuff
- 7. Monitor only what matters
- 8. Narrow your Top Tier media list to what you CAN afford
- Google analytics
- 10. Facebook Insights & Twitter Analytics



Looking for guidance?

Katie Delahaye Paine:

Helping communications professionals define and measure success for 25+ years.

- > Founder of:
 - The Delahaye Group
 - KDPaine & Partners
 - Paine Publishing (CEO)
- > Author of:
 - Measuring the Networked Non-Profit
 - Measure What Matters
 - Measuring Public Relationships

Paine Publishing:

Providing communications professionals the knowledge and information they need to navigate the journey to good measurement.

- > <u>Tutorials</u>
- Consulting
- The Measurement Advisor newsletter
 - Blog
- Check out <u>Katie's speaking schedule</u>

Thank You!

- For more resources on measurement, check out Paine Publishing's <u>Measurement Mall</u>
- ► For a copy of this presentation or for any questions, email me at measurementqueen@gmail.com
- ► Follow me on Twitter: @queenofmetrics
- ► Follow Paine Publishing on <u>Facebook</u>
- Or call me at 1-603-682-0735

