

**London's Calling! So is Syria, Sudan, North Korea ...**

**Best Practices in International Grantmaking**

***Philanthropy New York, February 16, 2017***

Hypo #1:

You are a US-based private foundation considering a grant to a non-U.S. organization based in the Leviathan Republic to provide general support and also to fund a summit on regional security issues to encourage discourse and collaboration among decision makers across the region. The summit will be co-hosted by a Leviathan Republic governmental agency that is a critical local partner to your organization's branch office in the Leviathan Republic, and the summit is expected to be a marquee event for that agency, with governmental officials attending from a wide variety of other countries in the region. The grantee organization is validly registered as a charity in the Leviathan Republic. The grantee also has a sister organization that is organized as a for-profit company. The two entities collaborate to fulfill a shared charitable mission, with each entity conducting the activities permissible under Leviathan Republic law for their own type of organization. The grantee has completed an affidavit so you can treat them, for U.S. law purposes, as the equivalent of a publicly-supported charity. They provided consolidated financial information of the two sister organizations for the equivalency determination. The grantee has requested that you transmit grant funds directly to the for-profit sister organization and that organization will, in turn, remit the grant funds to the locally registered charity.

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Hypo #2:

You are a US-based private foundation considering a grant to an organization in Lilliputistan that advocates for rights of ethnic minorities and environmental causes. The grant would provide the organization general support as well as project support to translate their website into multiple indigenous languages and to produce radio programs, also in multiple indigenous languages, informing the public about a recently passed law that provides a process for indigenous communities to assert land rights based on traditional use. In the past, the organization has encountered significant opposition from multi-national businesses with close ties to the Lilliputistan government, but you believe that, with the passage of the new law, the time is now ripe for real change. The organization is already unusually well-funded due to prominent support from a colorful local philanthropist, but you and the organization are eager to collaborate to leverage one another's areas of strength, and in connection you are planning substantial publicity to announce the grant, including events at particular labor union gatherings. The organization also plans to prominently describe its funding from your organization on its website and in the radio broadcasts. You intend to use this publicity as a springboard to open a branch office in Lilliputistan next year. Currently your staff only visits Lilliputistan intermittently, on tourist visas which are available for purchase upon arrival.